

US Bank Fintech Investments & Patents, 2023

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NOTABLE FINTECH MOVES BY BANKS

(as of 2023, non-exhaustive landscape)

	JPMorgan Chase & Co.	BANK OF AMERICA	WELLS FARGO	cîti	Goldman Sachs	Capital One Bank	PNC
A2A & P2P Payments	Żelle Part-Owner	Żelle Part-Owner Banked:	Żelle Part-Owner	Żelle Part-Owner Banked:		Żelle Part-Owner	‡elle Part-Owner
Payment Acceptance	♥ viva wallet Renovite Transferring payments	AxiaMed					TEMPUS
Mobile / Consumer Banking	C6 BANK	Erica	Fargo Partnership with Google Cloud		S FINAL Card	eno	
Investing & Savings	55 p OpenInvest Nutmeg.	Life Plan iCapital			Marcus: BY GOLDMAN SACHS		Virtual Wallet by PINC BANK
B2B Payments	Paymentus	Virtual Payables	WellsOne®	Citi® One Receivables	fiserv.	melio BlueTarp	C≫ VISA
Embedded Finance	EARLY WARNING Digital Wallet Frank	EARLY WARNING* Digital Wallet	EARLY WARNING Digital Wallet	Digital Wallet amazon	GreenSky A Goldman Sachs Company Apple Pay Later	Digital Wallet Auto Navigator	EARLY WARNING* Digital Wallet
Blockchain & Digital Assets	Liink by JP.Morgan Quorum	In-House Blockchain Solution	HSBC FX Settlement Platform	In-House Blockchain Solution and Crypto Coin	galaxy Digital Asset	In-House Solution for User Authentication	avaneer HEALTH
LEGEND —							
Buy: Minority Investment			Build: In-House / Digital Lab		Partner: Strategic Partnership		
Acquisition			Financial Venture Arm		Technical Partnership		
Source: Flagship Advisory Partners market observations and analysis © Flagship Advisory Partners, May 2023 In-Development Discontinued Discontinued							

- The largest banks in the US are both competing with and collaborating with fintech challengers in payments.
- Looking beyond the challenges posed by their legacy systems and processes, banks possess several key advantages over fintechs:
 - Key Payment Assets: banks already have most of the core underlying assets needed to grow licenses, scheme connections, products, brand, customer bases, scale, distribution networks, etc.
 - **Data:** The largest banks have superior credit underwriting capabilities compared to new fintech entrants
 - **Deposits:** Banks enjoy very low cost of funding, providing a huge financial advantage vs. fintechs in the lending space

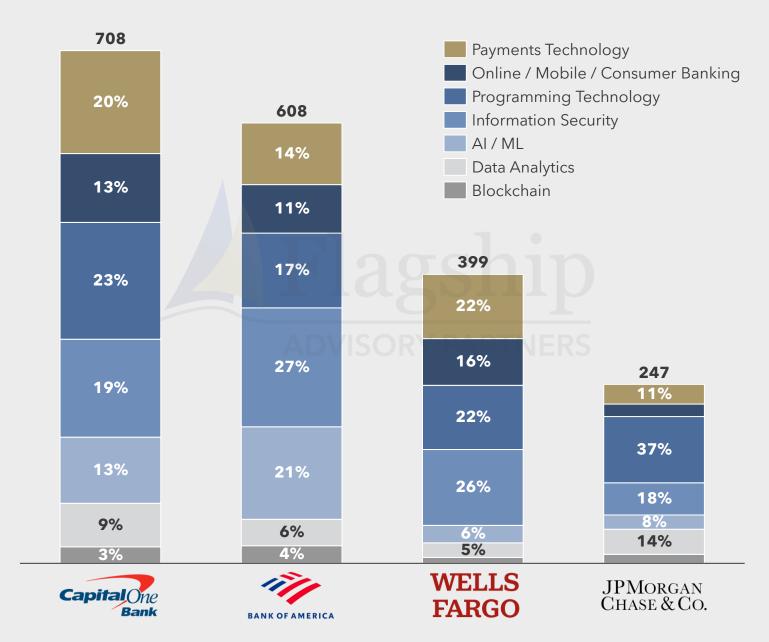




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OF PATENTS GRANTED IN 2022 BY INNOVATION AREA

(distribution estimated based on presumed application of patent)



Notes: Goldman Sachs, Citi, and PNC were each granted less than 10 patents in 2022 Sources: Bank of America, Justia, Flagship Advisory Partners market analysis © Flagship Advisory Partners, May 2023

- While many of the bank-fintech partnerships grab headlines, a significant portion of banking technology innovation happens quietly on a more incremental basis with the US patent office
- Bank of America, JP Morgan Chase, and Wells Fargo were issued hundreds of technology patents in 2022, surpassing technology companies such as Thermos Fisher Scientific (240), Snowflake Inc (218), and Palantir Technologies (191).
- Notably, a significant portion of Capital One's patents relate to vehicular technology, indicating a move into mobility payments.

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Please do not hesitate to contact Brittany Logan at Brittany@FlagshipAP.com with comments or questions.